

INDEPENDENT STRATEGIC SUPPORT

Turning planned growth into robust evidence, funding and deliverable infrastructure

I support emergency services, health organisations, local authorities and development partners to understand the operational implications of growth, strengthen their position in planning and funding discussions, and move complex issues towards practical delivery

Principal services

Growth, planning & infrastructure

- Infrastructure Delivery Plans and evidence review
- Local Plan and Regulation 18/19 representations
- Growth, demand, estate and capacity assessments
- Major development and NSIP engagement
- Statements of Common Ground and mitigation strategy
- Operational implications of planned housing and population growth

Section 106 & funding strategy

- Section 106 evidence and positioning
- Infrastructure-cost and demand methodologies
- Developer-contribution and CIL strategy
- Negotiation and delivery support
- Capital-funding cases linked to planned growth
- Developer-challenge readiness and Reg 122 alignment

Strategic capacity & assurance

- Independent review, challenge and assurance
- Short-term senior strategic capacity
- Program, governance and delivery support
- Board and senior-leadership briefings
- Workshops and multi-agency facilitation
- Consultation monitoring and retained advisory input

Typical outputs

Evidence, strategy and representation

- Gap analysis and evidence-base review
- Consultation responses and formal representations
- Infrastructure-cost, demand and capacity methodologies
- Section 106 requests, schedules and supporting narratives
- Statements of Common Ground, mitigation positions and negotiation briefs
- Board papers, executive briefings and decision reports

Delivery, governance and assurance

- Options appraisals, risk assessments and implementation plans
- Stakeholder maps and engagement strategies
- Workshop design, facilitation and agreed action plans
- Governance structures, programme controls and reporting
- Independent assurance of strategy, evidence or funding positions
- Monitoring updates and proportionate retained support

Sectors

Police, fire & ambulance

Health and NHS organisations

Local and combined authorities

Developers and advisers

Major infrastructure partners

Common triggers for support: Reg 18/19 consultation • Infrastructure Delivery Plan review • Major planning application or NSIP • Evidence challenge • Funding negotiation • Temporary senior-capacity gap

Specialist and evidence-led

Combines planning, infrastructure, operational and funding evidence rather than treating each in isolation

Credible across systems

Experience working with senior leaders, operational teams, public bodies, developers and major-project stakeholders

Practical and proportionate

Advice is shaped around the decision required, available evidence, organisational capacity and deliverable next steps

Experience, approach and engagement options

More than two decades of senior public-sector experience applied to complex growth, infrastructure and funding challenges

PROFESSIONAL PROFILE

Senior strategic leadership with operational understanding

Experience spans ambulance and health services, emergency-service planning, local government engagement, major development and nationally significant infrastructure. The offer combines strategic judgement, evidence development, negotiation and practical implementation support

Selected experience

Developer-funded infrastructure

Developed evidence-led approaches linking population and housing growth to operational demand, estate capacity and infrastructure costs, supporting approximately £3 million of developer-funded capital investment

Major development and nationally significant infrastructure

Led strategic engagement on complex rail, transport, airport and destination-development proposals, coordinating operational evidence, mitigation requirements, senior positions and Statements of Common Ground

Cross-system leadership and negotiation

Brought together emergency services, health partners, local authorities, developers and infrastructure stakeholders to establish shared priorities, resolve competing issues and agree practical ways forward

Emergency-services growth methodology

Established a repeatable approach for translating planned growth into activity, capacity, fleet, estate and infrastructure requirements, enabling clearer and more defensible planning and funding positions

Local Plan and Infrastructure Delivery Plan representation

Secured stronger consideration of emergency-service needs through planning consultations, Infrastructure Delivery Plans, growth strategies and developer-contribution discussions

Senior programme, governance and assurance support

Provided board-level briefings, governance design, programme oversight, independent challenge and short-term senior capacity across complex and high-profile work

How I work

1 Define

Clarify the challenge, decision points, stakeholders and proportionate scope

2 Evidence

Test the evidence, identify gaps and build a defensible position

3 Align

Bring partners together, surface risks and establish shared priorities

4 Deliver

Translate strategy into clear actions, governance and practical next steps

Ways to engage

Defined project or commission

Agreed scope, deliverables and timescales for a specific strategic or technical requirement

Retained advisory support

Ongoing monitoring, representation and strategic advice for organisations requiring regular input

Independent review or assurance

A focused assessment of an evidence base, funding position, strategy or proposed approach

Short-term senior capacity

Flexible support during consultations, major projects, organisational change or temporary capacity gaps

Workshop or facilitated session

Structured work with boards, leadership teams or multi-agency partners to agree priorities and next steps

Commissions can be tailored to the organisation, project stage and available internal capacity, with no minimum ongoing commitment unless agreed

Discuss a project

An initial conversation can clarify the challenge, likely scope and the most proportionate form of support

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WEBSITE

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LOCATION

Cambridgeshire, working across the UK

Availability and delivery model

Flexible availability, typically 1–3 days per week. Project, call-off or retained arrangements. Remote, hybrid and on-site delivery by agreement

Commercial and procurement

Independent sole-trader consultancy using own equipment and systems. Confidential, evidence-led and proportionate support. Contracting and supplier information available on request

Professional indemnity insurance

Policy details will be added once cover is active and will be available for procurement and contracting purposes